JeDEM Issue 15(2): 37-67, 2023 ISSN 2075-9517 http://www.jedem.org Date of submission: 31.03.2023 Date of acceptance: 22.08.2023 Article DOI: 10.29379/jedem.v15i2.812



A Glimpse into Botswana's Al Readiness Landscape

Liah Shonhe

Author ORCID Nr:0000-0003-2233-2164 School of Economics and Management, Dalian University of Technology, Liaoning Province, China, Imachara8@gmail.com; Ishonhe@mail.dlut.edu.cn

Mavis Kolobe

Author ORCID Nr: 0000-0003-4885-434X Dept. of Economics, Faculty of Social Sciences, University of Botswana, Gaborone, Botswana, mmoalosi@ub.ac.bw

Abstract: This study seeks to provide insights into Botswana's AI readiness landscape. It was achieved by analysing secondary data from the Oxford Insights 2022- Government AI Readiness Index (AIRI). According to the AIRI, Botswana is in position 98, out of 181 countries surveyed. The major drawbacks to successful AI adoption were; a lack of AI strategy, limited capacity to support change, an immature technology sector incapable of supporting innovation, inadequate skills to support AI development, insufficient technological infrastructure to support AI, insufficient data to train AI models, and there are few use cases identified in the public sector. Despite these hurdles, the country is putting in efforts to transform digitally and there are opportunities for improvement. The country is faring similarly, or even better than, regional peers but is lagging behind global peers in the upper middle-income group. Consequently, it is recommended that the government should start by developing an AI strategy to set the vision for AI adoption.

Keywords: Artificial Intelligence, AI Readiness, Botswana, Digital Transformation, Maturity Level

1. Introduction

The emergence of the Covid-19 pandemic has fuelled digital transformation (DT) exercises in both the private and public sectors. The need to improve customer service delivery, increase effectiveness and efficiency, reduce operational costs, increase organizational productivity and, enhance accountability and transparency has also forced governments to undergo Business Process Reengineering (BPR) through the adoption of digital innovations, such as artificial intelligence (AI) technology. According to Accenture (2023, para 1) AI "is a constellation of many different

technologies working together to enable machines to sense, comprehend, act, and learn with humanlike levels of intelligence." It can also be defined as "a computer's ability to recognize patterns and take actions based on available data and statistical models" (Hassani et al., 2020, p.145). AI offers transformational potential across sectors (Collins et al., 2021) and has become the foundation for building smart governments. It is no secret that AI is revolutionizing the public sector. For example; prediction models are being used to generate information, used by policymakers for decisionmaking. AI has become a key component in the digital strategies of many businesses and governments. It can be viewed as an enabler of digital transformation in the Fourth Industrial Revolution (4IR) era (Ribeiro, 2020). Yet, most organizations fail to understand the foundations desirable for an organization or government to be in a position to assimilate AI technology into its digital transformation strategy (Rogerson, et al., 2022). Based on the above premise, it is vital to explore factors that constitute government AI readiness. This will raise awareness of AI implementation, progress, and readiness factors. Hence, this study focuses on AI readiness at the government level. More specifically, the study focuses on Botswana as a case study. This study aims to provide insights into Botswana's AI readiness landscape. This will be achieved by exploring Botswana's AI readiness from different viewpoints. The specific objectives of this paper are:

- 1) To expound the findings by Oxford Insights (2022) regarding Botswana's AI readiness;
- 2) To provide evidence of AI application case studies in Botswana;
- 3) To make recommendations that will help Botswana get ready for AI deployment.

2. Al Research in the Public Sector

Numerous researches on AI, in the public sector, have been conducted and it is evident that some governments are warming up to the idea of AI adoption (Najdawi, 2020); whilst others are already testing the waters and others are working on enhancing their capabilities in AI usage. For instance, Halaweh (2018) revealed that the United Arab Emirates (UAE) is intentional about AI adoption as it was the first country in the world to launch the Ministry of Artificial Intelligence (AI). Sousa, et al., (2019) also conducted a systematic literature review, to establish what has been published about AI in the public sector and the benefits being generated. The study revealed that the majority of research focused on countries, such as India, the United States (US), Canada and China. Thus, creating a knowledge gap for African countries. Similarly, Susar and Aquaro (2019) discussed the opportunities and challenges related to the use of AI in government. The study also articulated examples of how AI is being applied in various governments, such as Singapore, Kazakhstan, Japan, and Argentina. In addition, the latter study emphasized; (1) the potential of AI to accelerate development and enable developing countries to leapfrog over some traditional obstacles, and (2) that AI brings with it challenges, such as ethical implications and the need to overhaul the education curriculum required for capacity building in preparing the next generation for AI deployment (Susar & Aquaro, 2019). Zhang et al. (2021) also articulated the factors influencing the use of artificial intelligence in government, from the perspective of China.

Although several empirical studies have been carried out on the subject, there is still a shortage of AI readiness studies, specifically addressing African economies. Despite the technological advances in AI, most African governments still provide public services mainly via conventional or non-digital methods and processes. For instance, these traditional services often rely on manual, paper-based systems and face-to-face interactions, which are time-consuming and inefficient. African nations that are undergoing digital transformation still face numerous challenges such, as inadequate budgets, lack of policies and ethical principles, digital divides (both gender and socioeconomic inequality) and inadequate infrastructure (Mutsagondo, 2017; Keakopa, 2022); just to mention a few. Nevertheless, amidst these existing problems, African economies cannot afford to ignore the potential benefits of AI on the society and economy, as a whole. Therefore, governments must assess their readiness to adopt AI technologies before embarking on the implementation exercise.

3. Research Methods

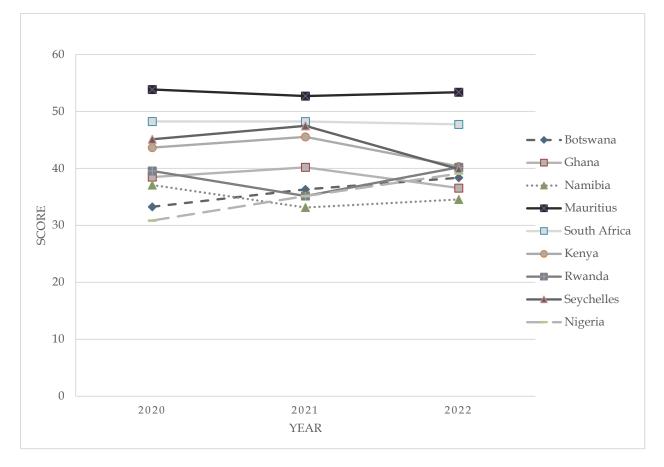
This study mainly adopts a desktop research approach to compiling data required to provide insights into Botswana's digital transformation and AI readiness landscape. Various databases, such as; the University of Botswana Research, Innovation and Scholarship Archive (UBRISA), Botswana International University of Science and Technology Repository (BIUSTRE), Web of Science (WoS), and Google Scholar were used to retrieve journal articles and conference proceedings. This comprehensive literature review serves as the foundation for explicating the AI readiness landscape. In addition to utilizing secondary data sources, the researchers leveraged their personal knowledge and experiences about Botswana's socio-cultural, economic and technological landscape. Also, in some areas, certain data was confirmed via informal conversations with colleagues from parastatals and private organizations. This allowed the researchers to interpret the obtained data within the appropriate context and provide meaningful insights specific to Botswana's AI readiness landscape.

This is primarily a quantitative study based on secondary data. The data set from Oxford Insights is employed. This dataset was originally compiled by Rogerson et al. (2022) when developing the Government AI Readiness Index (AIRI). The latest index was published on 12 December 2022. This index measures 39 indicators across 10 dimensions (vision, governance and ethics, digital capacity, adaptability, size, innovation capacity, human capital, infrastructure, data availability, and data representativeness), which are categorized into three pillars: Government, Technology Sector, and Data and infrastructure. The main goal of this AIRI is to answer the question of how governments can position themselves to take advantage of this AI-powered transformation in the delivery of public services (Okot, et al., 2021). This index was chosen over others due to its inclusivity, in terms of the number of countries surveyed and also, the availability of data set for re-use. Unlike Tortoise and HolonIQ, whose data were limited to less than 70 countries which didn't include Botswana. A clear explanation of how the index scores were calculated is found on page 51 of their report. Data specific to Sub-Saharan countries and Botswana was extracted from the large data set and analysed using Microsoft Excel and presented the scores (percentages) in the form of charts. Thus, the following section will provide findings on the AI readiness status in Botswana.

4. Results from Oxford Insight

This section presents empirical evidence based on the AIRI dataset. According to the 2022 AIRI results, the United States of America, Singapore, and the United Kingdom made the top three consecutively. None of the African countries made it into the top 20 ranks of AIRI. Therefore, the need to look deeper into the scores of African countries and expand the results. This section expounds on the results of Botswana. Botswana sits at position 98 out of 181 countries surveyed globally. Figure 1, presents the government AI readiness scores for Botswana and selected countries in Sub-Saharan Africa

Figure 1: Trends in government AI readiness for Botswana and selected countries in Sub-Saharan Africa. Data adapted from Oxford Insights (2022)



Based on Figure 1, it is evident that Botswana's government AI readiness score has shown an increase between 2020 and 2022. As of 2022, Botswana ranks number 7 out of 46 countries in the Sub-Saharan region. The country has improved its previous year's ranking by just one place with a total score of 38. 36. When comparing Botswana to its peers, particularly Mauritius, a country renowned for its strong governance practices in Africa, just like Botswana, Botswana falls behind in terms of government AI readiness. The disparity is evident across all the pillars, with the most significant difference observed in the government pillar. In 2022, Mauritius achieved a score of 68.66 in the government pillar, whereas Botswana scored 33.42, highlighting a considerable gap between the two countries. In fact, Mauritius generally outperforms most countries in Sub-Saharan Africa, including

the leading economies, in the government pillar of the AIRI. Mauritius has made notable progress in governance and has implemented effective policies and regulations specifically aimed at AI adoption within the government sector. These efforts have contributed to its relatively stronger performance in the government pillar, compared to its peers in the region.

When comparing Botswana to other leading economies in Africa, such as South Africa, Kenya, and Nigeria, Botswana falls behind in terms of government AI readiness. South Africa, in particular, demonstrates higher scores in all the pillars compared to Botswana in 2022. The greatest difference is observed in the data infrastructure and technology pillars. South Africa's investment in developing a robust technological infrastructure, including high-speed internet connectivity and digital platforms, is a contributing factor to its higher scores. This infrastructure is essential for the effective implementation of AI initiatives in government services and operations. Consequently, the disparity in scores suggests that South Africa is more advanced and prepared in terms of government AI adoption than Botswana. However, it is worth noting that Botswana's government AI readiness based on Figure 1 is on par with Nigeria, indicating a comparable level of readiness between the two countries.

A breakdown of Botswana's government AIRI by pillar revealed that the average scores for each pillar are as follows: the Government pillar (33.42), the Technology sector pillar (26.61), and the Data and Infrastructure pillar (55.05). Notably, the technology sector pillar appears to have the lowest score among the three pillars. The relatively lower score indicates that while there have been some advancements in the technology sector, there remains room for further investment and development to fully harness the potential of AI technologies. Enhancing the technological capabilities, fostering innovation, and encouraging investments in the technology sector could contribute to improving Botswana's overall government AI readiness. The following section will further present the findings under each pillar in relation to the ten dimensions and associated 39 AI indicators.

4.1. Government Pillar

According to Oxford Insights (2022, p.6), "a government should have a strategic vision for how it develops and manages AI, supported by appropriate regulation and attention to ethical problems (governance & ethics). Moreover, it needs to have a strong internal digital capacity, including the skills and practices that support its adaptability in the face of new technologies." Based on this premise, this section will attempt to establish Botswana's AI readiness from the AI governance and capability perspective. The government pillar has four dimensions. Governance and ethics (50.02) had the highest score, followed by adaptability (46.21) and digital capacity (37.46). Sadly, the vision dimension did not receive any score. The rest of this section will present the scores of the AI indicators across the four dimensions.

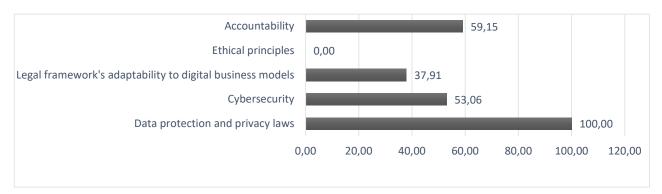
4.1.1. Vision

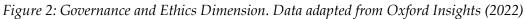
An attempt to establish the presence of a national AI strategy in Botswana did not yield any results. Similar findings were established by Effoduh (2020) and HolonIQ in their 2020 report on the AI strategy landscape. Additionally, the national and international AI strategies map by Yelizarova

(2021) and The Organisation for Economic Co-operation and Development (OECD) AI policy observatory (OECD.AI, 2021) also established that Botswana has no AI strategy in place. Therefore, these findings confirm the score of 0.00 generated by the AIRI (Rogerson, et al., 2022). This is contrary to other African countries that have launched AI strategies or at least have drafts; Benin, Cameroon, Congo, Egypt, Eswatini, Gambia, Ghana, Madagascar, Mauritius, Rwanda, Sao Tome and Principe, Senegal, Sierra Leone, Uganda, Zambia and Zimbabwe (Adams, 2022; Balancing Act, 2022; Sibal et al., 2021; The Future Society, 2022). Reports have also indicated that the development, and use of AI are a priority, as per the national development plans of Botswana (Sibal et al., 2021). However, this is contrary to findings by ALT Advisory (2022). Having a national AI-specific strategy shows dedication by the government towards making AI a cornerstone of its next development model. The AI strategy; (1) provides a roadmap for AI implementation at all levels, (2) enables AI applications to increase access to goods and services, close gaps, and support Sustainable Development Goals (SDGs), and (3) mitigates risks. As alluded to by Sedola et al. (2021), a national AI strategy is a critical step to outline the vision and the course of action. Moreover, a study by Mittal (2020), revealed that the overall readiness index scores of countries with established AI strategies were higher than countries with no AI strategies. Therefore, a country attempting to implement AI without a strategy is bound to face challenges in its digital transformation journey.

4.1.2. Governance and Ethics

Five indicators as presented in Figure 2, are used to determine whether the right AI regulations and ethical frameworks are in place. The first indicator relates to the availability of data protection and privacy laws. It is praiseworthy that Botswana scored 100%. These findings corroborate with data published on the United Nations Conference on Trade and Development (UNCTAD) website. Though the country does not have an AI-specific regulation, Botswana has accelerated the adoption of digitalization and e-commerce-related regulations, such as the Electronic Communications and Transactions Act (2014), the Electronic Records Act (2014), Customs Act (2018), the Consumer Protection Act (2018), the Cybercrime and Computer Related Crimes Act (2018), Industrial Property Act, (2010), the Data Protection Act (2018) and the Competition Act (2018). In addition, the Civil Aviation Authority of Botswana (CAAB) has implemented regulatory laws for flying drones in the country (Earth of Drones, 2022). Based on these findings, it is praiseworthy that Botswana has set in place foundational laws for technology usage and consequently for responsible AI. However, Botswana faces implementation challenges just like other countries in the region. For instance, there are problems with siloed implementation approaches and the regulatory landscape is struggling to keep pace with technological advances (The World Bank Group, 2022). For example, the Botswana Communications Regulatory Authority (BOCRA) has not yet established the regulations, structures, or enforcement arrangements required to implement the Data Protection Act (2018) (The World Bank Group, 2022).



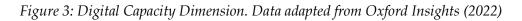


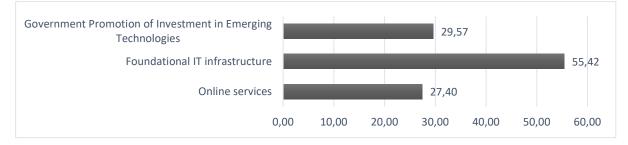
With regards to the cybersecurity indicator; Botswana scored 53.06 with position 88 out of 182 countries on the Global Cybersecurity Index of 2020. Whereas, in Africa, it ranked at position 12 out of 43 countries, with relative strengths under legal measures (International Telecommunication Union, 2021). These findings are in order. As mentioned above, Botswana has implemented the cybercrime act and the National Cybersecurity Strategy. Regarding the legal framework's adaptability to digital business models; Botswana ranked 94/141 countries (World Economic Forum, 2019), with an average score of 37.9 (Figure 2). These results indicate that there is a gap in the regulatory framework which prevents Botswana's digital business models from achieving a maximum competitive edge. This is further evidenced by the lack of AI ethics principles (AI Ethics Lab, 2020; Jobin, et al., 2019). Despite Botswana being among the 193 Member States that adopted the recommendation on the ethics of AI at the United Nations Educational, Scientific and Cultural Organization's (UNESCO) general conference in November 2021, it still has not yet assimilated these recommendations and developed AI ethics for the economy's digital transformation strategy. These findings also imply that, to some extent, Botswana is lagging in responding effectively to technological changes, as evidenced by a lack of AI representativeness in the current regulatory laws and ethical principles.

Accordingly, UNESCO (2022) established that AI technologies are increasingly being adopted across Africa. But, there is a limited regulatory framework to guide safe AI development, implementation, use of AI tech and protection of human rights. The case is true for Botswana as attested by Mubangizi, (2022) and Mudongo (2021). More specifically, Mudongo (2021, p.27), revealed that in Botswana "there is no code of practice in place for the operationalization of closed-circuit television (CCTV) surveillance in public space. Facial recognition technology is being deployed without guide-lines reconciling the imperatives of public safety and protection with the fundamental rights to personal privacy." Therefore, there is an urgent need for the government to review the legal framework and align it to enable effective adaptation to digital business models (e.g. e-commerce, sharing economy, fintech, etc.). In addition, the Public Procurement and Asset Disposal Board (PPADB) presentation by Raesima (2021) identified a lack of security and safety on the Internet as an obstacle to the adoption and usage of the Integrated Procurement Management System (IPMS) by citizens. Thus, such a gap in the regulatory framework and Information and communication technology (ICT) platform adversely affects the effective adoption of AI. Protecting human rights and data privacy in digital business models is fundamental.

4.1.3. Digital Capacity

As shown in Figure 3, three indicators are used to measure the digital capacity of the Botswana government. Results shown in Figure 3 indicate that Botswana is not doing well in the area of promoting investment in emerging technologies (29.57) and providing online services (27.40). On a positive note, the government scored above average on having foundational IT infrastructure (55.42). Evidence from the E-Government Development Index (EGDI) 2022, shows that Botswana was amongst the 73 countries that had high EGDI values of 0.50 to 0.75 (The UN-Department of Economic and Social Affairs, 2022). More specifically, Botswana scored 54.95 EGDI, slightly higher than the value (53.83) attained in 2020. This shows Botswana stands a chance to improve its digital capacity to adopt AI technology if done right.



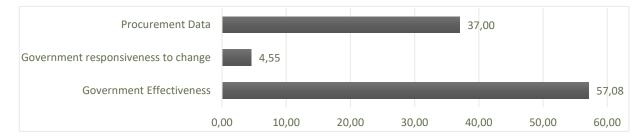


On the other hand, the Online Services Index (OSI) scored 27.40, putting Botswana in the middle OSI group (according to the EGDI 2022). While on the Global Innovation Index; online services ranked 116 out of 132 countries with a score of 36.5 (World Intellectual Property Organization, 2022). Similarly, Botswana scored low on the e-participation index (0.1705) (The UN-Department of Economic and Social Affairs, 2022). Similar results were previously established on the 2019 Global Competitive Index 4.0, which established that e-participation ranked position 130 out of 141 countries (World Economic Forum, 2019). Thus, these findings indicate that the government's efforts to actively engage citizens in collaborative governance are limited. The low score attained for online services and e-participation may be attributed to challenges, such as; lack of a digital identity (ID) system, weak implementation of data protection standards, poor network connectivity, lack of an allencompassing enterprise architecture guiding services, weak digital payment systems, limited interoperability across platforms and applications (The World Bank Group, 2022). Poor online services or digital platforms affect e-participation. For example; the E-Participation Index assesses the quality, relevance, and usefulness of government websites (The UN Department of Economic and Social Affairs, 2022). If a citizen comes across a poorly designed and less interactive digital platform their e-participation is likely to reduce. For instance; the Botswana government website contains inadequate or limited content, outdated content (e.g., the vacancy section), a search tool that returns no results for important government information, unattended email addresses, and unavailability of chatbots for e-consultation. This depicts a weakness in the government's capability to promote citizen participation on digital platforms. Consequently, a lack of e-participation may indirectly affect the government's digital capacity for successful and effective AI technology adoption and usage. However, on a positive note, the researcher acknowledges that the current Botswana government website has improved considerably from the previous one. For instance, the current website is satisfactorily user-friendly, well-organized, and has minimal broken links as experienced with the former website.

4.1.4. Adaptability

The adaptability dimension seeks to establish the ability of governments to change and innovate effectively. The findings shown in Figure 4 reveal that Botswana is not doing so well concerning government responsiveness to change (4.55) and availability of procurement data (37.00). However, on government effectiveness (57.08), Botswana scored slightly above average. Similar findings were established on the Global Innovation Index, where Botswana ranked position 56 out of 132 countries with a score of 55.2 (World Intellectual Property Organization, 2022). While on the Worldwide Governance Indicators, the government scored 64.42 (Kaufmann & Kraay, 2021). Thus, based on this; there is hope for Botswana to effectively implement AI technology. These unsatisfying scores on government effectiveness might be due to the lack of an AI strategy. As averred by Mittal, (2020) government effectiveness is affected by the availability of AI strategy. More specifically, it was established that the effectiveness of government with an AI strategy (mean score 79.88) was much higher than countries with no AI strategy (mean score 53.24).

Figure 4: Adaptability Dimension. Data adapted from Oxford Insights (2022)



On the other hand, further evidence of Botswana's lack of responsiveness to change was attained from the 2019 Global Competitive Index 4.0. The index ranked Botswana at position 72 out of 142 countries with a low score of 3.7 (on a scale of 1-7). These findings depict the likelihood of Botswana not being able to effectively handle a disruptive technology, such as AI. The findings regarding less availability of procurement data in Botswana present challenges to the government's ability to adapt to AI changes. According to the Global Data Barometer (2022, para 1), the availability of procurement data helps to support "national public procurement agencies, oversight authorities, anti-corruption agencies, central public administration authorities (ministries of finance in particular), national audit institutions/courts of audit, local public administration authorities, civil society organizations implementing" innovative initiatives, such as AI. Thus, the lack of procurement data for innovations implementation teams will present delays or challenges in the procurement process of AI technology in Botswana. Consequently, this also reduces the adaptability capability of the Botswana government to implement AI.

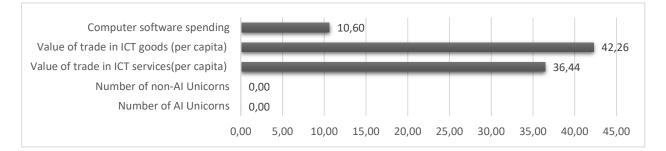
4.2. Technology Sector Pillar

According to Oxford Insights (2022, p.6), "a government depends on a good supply of AI tools from the country's technology sector, which needs to be mature enough to supply the government. The sector should have high innovation capacity, underpinned by a business environment that supports entrepreneurship and a good flow of research and development spending. Good levels of human capital – the skills and education of the people working in this sector – are also crucial." Based on this premise, this section will attempt to establish Botswana's AI readiness based on three dimensions. The leading dimension in this pillar is human capital (35.09), followed by innovation capacity (26.89), and lastly maturity (17.86). The rest of this section will further present the scores of the AI indicators across the three dimensions.

4.2.1. Maturity

Five indicators were measured (Figure 5) to assess whether the government has a technology sector capable of supplying AI solutions. Study findings as shown in Figure 5, indicate that Botswana has no AI unicorns and non-AI unicorns. According to CBInsights (2022), a unicorn establishment refers to a private company with a valuation of over \$1 billion. Among 1,200 unicorns around the world established by CB Insights; as of October 2022, none emerged from Botswana. This depicts a low investment capability in AI technology. Nevertheless, there are few AI start-up companies and those involved in developing AI solutions in Botswana. These include Digital Natives (Pty) Ltd, Spectrum Analytics, and Seriti Insights. The latter is a company termed to be the first B2B Machine Learning and AI firm in Botswana. The most commonly known product of Seriti Insights is the digital listening tool called Seipone.ai.

Figure 5: Maturity Dimension. Data adapted from Oxford Insights (2022)



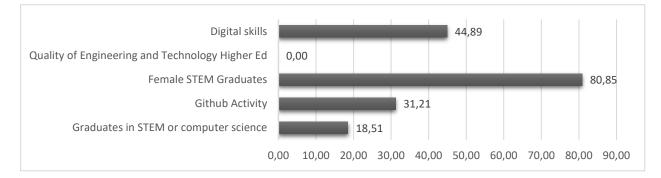
The results in Figure 5, show that Botswana is weak in technology maturity as evidenced by insufficient computer software spending (10.60). This depicts the possibility that the Botswana government does not have the financial capability to invest in AI technology. Based on the scores presented above it is evident that Botswana's technology sector is not yet mature enough to supply the government with AI solutions.

4.2.2. Human Capital

To establish whether there are the right skills in the population to support the technology sector; five indicators were assessed. Results as presented in Figure 6, show that Botswana is weak in the

following areas; quality of engineering and technology in higher education is poor (0.0), few graduates in science, technology, engineering, and mathematics (STEM) or computer science (18.51), insufficient activity in GitHub repository (31.21) and lack of digital skills (44.89). Findings on the Network Readiness Index of 2022, concurred that Botswana has less activity on GitHub as it scored 1.20 and ranked position 106 out of131 countries. The only strength Botswana has is that it has been able to close the gender gap in STEM participation by scoring higher (80.85) in having female STEM graduates. Moreover, Botswana established an initiative termed 'Digital Business Package for Women Entrepreneurs'- the initiative aims at enabling women working in the informal sector to engage in the digital economy (Africa RISE, n.d.). Thus, the SmartBots strategy is intentional about supporting women in technology. Mudongo, (2021b) also averred that even though the ICT industry is male-dominated, the number of women participating in this sector is on the rise. More evidence of such women is seen on the BW TechZone. Gender inclusivity is key for attaining equality in society and increasing the chances of augmented innovation output in the economy.



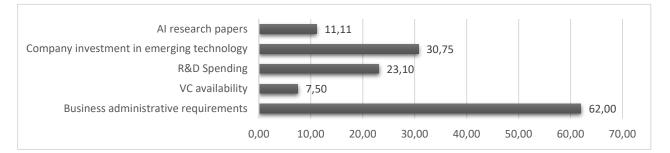


On the other hand, the total score for STEM graduates regardless of gender is very low (18.51). Consequently, this negatively impacts the digital skills required for AI technology development. The findings in this section indicate that there is a challenge with human capital in Botswana. In support of this, a study by Uleanya (2022) averred that the achievement of the 4IR practices is founded on the availability of human capital. However, in Botswana, there are several challenges, such as a shortage of qualified personnel, a lack of funds, limited equipment, and non-alignment of the curricula of schools with the demand for the 4IR (Uleanya, 2022). A low level of computer literacy was also attested to by Raesima (2021), and this is affecting the uptake and usage of government esystems. With regards to digital skills, a digital economy diagnostics report emphasized that Botswana has various education and training policies designed to support digital skills development and ICT in education, however, these are implemented in siloed approaches. As a result, a significant proportion of Botswana's children and youth lack the digital skills required to excel in an increasingly digitized economy (The World Bank Group, 2022). As a result, Orange Botswana has implemented a digital re-centre initiative where young people are trained freely in digital technology (BW TechZone, 2022). Additionally, the World Bank Group (2022), also noted that there is a scarcity of certified cybersecurity specialists in Botswana. Yet, there are Botswana natives who are expert cybersecurity specialists operating outside Botswana. For instance, the founder and Chief Executive Officer (CEO) of Aiculus company is a Motswana who got a scholarship from Debswana to study Software Engineering in Australia. Currently, Aiculus is an AI-based cybersecurity company with representation in Singapore and Australia but no trace in Botswana. One may wonder if this absence is related to the disadvantages of a smaller population and poor ICT infrastructure, therefore, reducing the number of firms adopting high-tech. Consequently, reducing the market demand.

4.2.3. Innovation Capacity

As shown in Figure 7, five indicators were measured to assess if the technology sector has the right conditions to support innovation. Results reveal that to some extent; Botswana has adequate conditions to support AI innovation when it comes to the availability of business administrative requirements (62.0). However, the government is weak in terms of venture capital (VC) availability (7.50), AI research output (11.11), Research and Development spending (23.10), and low company investment in emerging technology (30.75). With regards to VC, no data about Botswana was found on the live data from OECD.AI partners. Nevertheless, findings by Cuvellier and Bayen (2023), established that Botswana startups raised only \$100,000 in venture funding in 2022. Which is a pittance as compared to neighbouring countries such as; South Africa (\$555m), Zambia (\$14m), and Namibia (\$15m). The Botswana VC status may be attributed to the current market which is not big enough to attract funding for local start-ups. Thus, low venture capital can be seen as a cause of concern for the country's tech innovation industry (BW TechZone, 2023).

Figure 7: Innovation Capacity Dimension. Data adapted from Oxford Insights (2022)



Pertaining to AI research output, Botswana attained an 11.11 h-index on Scimago Journal and Country ranking as of 2021, with only 3 documents associated with the key term "Artificial intelligence". Which is the score used by Oxford Insights when generating AIRI 2022. Contrary to the findings established by SJR, the Technology Readiness Index 2022 ranked Botswana at position 70 out of 131 countries with a total score of 37.60 in AI scientific publications. Therefore, it is important to note that the above findings (Figure 7) are misrepresenting Botswana, as the Scimago has a tendency to omit some information (especially due to the inability to search using synonyms). As a result, SJR's transparency, reliability, and suitability for evaluative purposes in its current form becomes questionable (Mañana-Rodríguez, 2014). Hence, a need to triangulate these findings with data from other sources. Based on the findings in Table 1¹, there is a glimpse of hope that there will be an increase in the AI knowledge base and innovation capacity, as there is evidence of AI research activity in Botswana.

¹ Document search conducted between 31 Dec 2022 and 07 Jan 2023.

Source	Results	
Web of Science (WoS)	69	
Google Scholar	15,800	
	NB: topic and abstract analysis revealed that from	
	the first 100 articles listed on Google Scholar, only 41	
	articles were relevant. Also, some articles were du-	
	plicated more than three times. Thus, the total search	
	output is exaggerated.	
BIUST Repository	281	
ResearchGate	8	
OECD.AI Policy Observatory	103	
	NB: Search by = AI research, filtered by country	
UBRISA	95	

 Table 1: Search Results on Different Platforms

Search query used to retrieve documents on both Table 1 and Table 2: Botswana AND "artificial intelligence" OR "machine learning" OR "robotics" OR "expert system*" OR "knowledge engineering" OR "neural network*" OR "natural language process*" OR "intelligent retrieval" NOT "artificial insemination"

Table 2: Leading Institutions Affiliated with AI Publications in Botswana. Data retrieved from Web ofScience Core Collection on 07 January 2023

Author Affiliation	No. of Documents
University of Botswana (UB)	18
Botswana International University of Science and Technology (BIUST)	7
Botho University (BU)	1
Botswana-UPenn Partnership	2
Botswana Predator Conservation Trust	1
Botswana University of Agriculture and Natural Resources (BUAN)	1
Botswana-Harvard AIDS Institute Partnership (BHP)	1

Further scrutiny of the results retrieved on WoS, revealed that the University of Botswana (UB) (18 documents) and the Botswana International University of Science and Technology (BIUST) (7 documents) are the leading institutions with authors engaging in AI research (see Table 2). However, most of the authors were identified not to be Botswana natives. Therefore, the likelihood of a high knowledge gap in the future is very eminent; as these researchers may return to their home countries or migrate elsewhere. Consequently, reducing both human capital and innovation capacity in Botswana. In addition, BIUST was the only institution cited to have provided research funding. Thus, verifying the findings in Figure 7, there is less effort on Research and Development spending in Botswana. Mosweunyane et al. (2018), conducted a 'survey of undergraduate project topics in computer science at the University of Botswana.' The findings revealed that students were not engaging in core Computer Science areas, such as algorithms, machine learning and security (Mosweunyane et al., 2018). This depicts a gap in the Botswana Computer Science curriculum, as students' choice of topic heavily depends on what the curriculum offers, in terms of the diversity of course content and techniques taught. Thus, the curriculum plays a foundational role in research output in the AI field and innovation capacity.

Overall, the results in Figure 7, imply that the Botswana government does not have sufficient conditions to support AI innovation. This corroborates with findings from the Global Innovation Index (GII) which established that Botswana performed better in innovation inputs than innovation outputs in 2022 (World Intellectual Property Organization, 2022). Similarly, findings by UNESCO (2022) established that there are fewer AI initiatives deployed in the public sector. More specifically, for Botswana and Lesotho, no AI use cases were identified in the public sector. This outcome could be due to the lack of online presence by the Botswana government. For instance, the government website does not publish progress reports on digital transformation initiatives and policies. Thus, leaving researchers and international platforms, with no access to accurate information regarding DT initiatives. The researcher attempted to enumerate some examples of AI applications and use cases in Botswana (Table 3). However, due to a lack of readily available content on Botswana government platforms not much was retrieved. The findings in Table 3, demonstrate the efforts made so far, to build e-government capabilities and improve innovation capacity. It is evident that AI algorithms are being utilized more in research but fewer products are being implemented.

AI Category	Application/Description	Source	
Evidence from			
Prediction	The use of the artificial neural network (ANN) to predict air	(Gaopale, et	
Models	blast that is induced by blasting in a diamond mine. Blasting	al., 2019)	
	datasets are used to develop and train the ANN models.		
	This research developed gravel road performance models	(Oladele, 2013)	
	using the Feed Forward Neural Networks (FFNN) modelling		
	technique that is increasingly being used as an alternative to		
	traditional model-based techniques to predict gravel loss		
	(GVL) for the first time within a		
	district in Botswana.		
	An ANN approach was applied to analyse antiretroviral	(Nyoni &	
	therapy (ART) coverage in Botswana.	Nyoni, 2021a;	

Table 3: Application of AI in Botswana

An ANN approach was applied to analyse the infant	Nyoni &
	Nyoni, 2021b)
1 1	(Kelebeng &
was built using social data sentiments to predict the stock	Hlomani,
market.	2017a;2017b)
-Predicting Botswana Stock Exchange using supervised	
machine learning	
Land change intensities were examined at the time interval,	(Akinyemi &
category, and transition levels using Intensity Analysis. A	Mashame,
	2018)
	,
· · · ·	
	(Mathaha, et
	al., 2022)
	- , - ,
	(Byakatonda,
	et al., 2018)
	ce an, 2010)
0 1 0	
	(Butgereit &
0 0	Martinus,
8	2018)
	2010)
0	
	Source
Expert System for HIV and Aids Information:	(Masizana-
1 5	
an expert system that will provide general information on	•
an expert system that will provide general information on HIV and AIDS to the public of Botswana	Katongo, et al.,
HIV and AIDS to the public of Botswana	Katongo, et al., 2010)
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine	Katongo, et al., 2010) (Gaboalapswe,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA	Katongo, et al., 2010)
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the	Katongo, et al., 2010) (Gaboalapswe,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic	Katongo, et al., 2010) (Gaboalapswe,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an	Katongo, et al., 2010) (Gaboalapswe,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic	Katongo, et al., 2010) (Gaboalapswe,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a	Katongo, et al., 2010) (Gaboalapswe,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities.	Katongo, et al., 2010) (Gaboalapswe, 2019)
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al.,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot	Katongo, et al., 2010) (Gaboalapswe, 2019)
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al.,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly.	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al.,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. Emented in the Public Sector	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019)
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. emented in the Public Sector "Safe City" CCTV project: Botswana's Public Closed-Circuit	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019) (Mudongo,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. emented in the Public Sector "Safe City" CCTV project: Botswana's Public Closed-Circuit Television (CCTV) surveillance network implemented in	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019)
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. Emented in the Public Sector "Safe City" CCTV project: Botswana's Public Closed-Circuit Television (CCTV) surveillance network implemented in Gaborone and Francistown. The program is driven by the	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019) (Mudongo,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. Emented in the Public Sector "Safe City" CCTV project: Botswana's Public Closed-Circuit Television (CCTV) surveillance network implemented in Gaborone and Francistown. The program is driven by the government of Botswana in partnership with Huawei and	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019) (Mudongo,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. Immented in the Public Sector "Safe City" CCTV project: Botswana's Public Closed-Circuit Television (CCTV) surveillance network implemented in Gaborone and Francistown. The program is driven by the government of Botswana in partnership with Huawei and ICT Dynamics. The aim is to improve the reliability of the	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019) (Mudongo,
HIV and AIDS to the public of Botswana The software design is modelled to integrate machine learning technology through AI module devices, BDA applications, and digital smart meters to automate the process of data collection from individual domestic household water meter readings. This study of designing an AI and data analytic software model to address high domestic water billing crises in Botswana's urban areas has raised a high hope for small sampled household communities. The proposed robot allows waste collection to be done with minimal health hazards and safety risks to humans. The robot is battery-operated and can be charged wirelessly using a solar energy power source, making the system eco-friendly. Emented in the Public Sector "Safe City" CCTV project: Botswana's Public Closed-Circuit Television (CCTV) surveillance network implemented in Gaborone and Francistown. The program is driven by the government of Botswana in partnership with Huawei and	Katongo, et al., 2010) (Gaboalapswe, 2019) (Nagayo, et al., 2019)
	mortality rate in Botswana. -Capital Markets Prediction: the stock price prediction model was built using social data sentiments to predict the stock market. -Predicting Botswana Stock Exchange using supervised machine learning Land change intensities were examined at the time interval, category, and transition levels using Intensity Analysis. A combination of multi-layer perceptron neural network and Markov chain analysis was used to project LULC to 2028 and investigate future changes. To optimize the vaccination roll-out strategy, AI was used to identify the population groups in need of more vaccines due to insufficient supply. To facilitate agricultural planning, crop yield projections have been made using artificial neural network (ANN) models. This information is useful in agricultural planning and hence strengthens farmers' strategies in mitigating the impacts of climate variability and change in semiarid areas. Use of Google's TensorFlow to create an image recognizer trained for Southern African mammals. The recognizer was embedded in an Android mobile app and could then assist tourists at smaller reserves where no rangers were available. oposed Example

AI Initiatives Implemented in the Private Sector			
Seipone.ai	This solution utilizes natural language processing to mimic Seriti Insights		
_	the human brain. Seipone.ai is a multi-lingual bot that	_	
	understands the way African consumers speak about their		
	experiences with brands, services, and products.		
Chatbots/Virtual	Dynamic Facebook and Web Virtual Assistants (AI/chatbots)	Digital	
Assistants	that respond to page queries, set appointments, drive sales,	Natives (Pty)	
	post comments, and handle follow-ups.	Ltd	
Banking sector	An AI chatbot called 'Abby' is used by ABSA Bank. Abby is	ABSA Bank	
	designed to be a 24/7 digital personal banker.		
	Stanbic Bank ChatBot 'Thuso' Stanbic Ban		

4.3. Data and Infrastructure Pillar

As explained by Oxford Insights (2022, p.6) "AI tools need lots of high-quality data (data availability) which, to avoid bias and error, should also be representative of the citizens in a given country (data representativeness). Finally, this data's potential cannot be realized without the infrastructure necessary to power AI tools and deliver them to citizens." Based on this premise, this section will attempt to establish Botswana's AI readiness from the perspective of ICT infrastructure, data availability, and representativeness. As mentioned earlier, the data and infrastructure pillars have higher scores than the other two pillars. The leading dimension under this pillar is data representativeness (75.40), followed by infrastructure (45.59) and data availability (44.17). The rest of this section will further present the scores of the AI indicators across the three dimensions.

4.3.1. Infrastructure

To establish whether the country has the technological infrastructure to support AI, five indicators are assessed. The findings in Figure 8, revealed that Botswana has strengths in the availability of 5G infrastructure (100) and Telecommunication Infrastructure (68.14). Regarding the availability of 5G infrastructure, the Ookla 5G Map and the World Bank Group (2022), do not have any record on Botswana; yet the country has 5G commercial networks, such as Orange and Mascom mobile network providers. However, the Orange 5G network is only deployed in Gaborone and Francistown cities. The GSM Association (2022) concurs with the availability of a commercial 5G network in Botswana. Moreover, plans are underway for future deployment, for instance, as of November 2022, Botswana Telecommunications Corporation Limited (BTCL) went into partnership with Infovista in preparation for its upgrade from 4.5G / LTE-Advanced network to 5G network infrastructure.

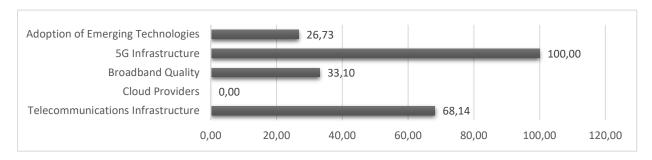


Figure 8: Infrastructure Dimension. Data adapted from Oxford Insights (2022)

With regards to the availability of telecommunications infrastructure; Botswana is doing well, as established by the E-Government Development Index 2022 which categorized Botswana in the high Telecommunications Infrastructure Index (TII) group, with 64% of individuals using the internet and (2) 95% mobile-broadband subscriptions per 100 inhabitants. Botswana had the highest TII value (68.14) but the lowest online service index value (27.40) among the landlocked developing countries (LLDCs). Accordingly, compared to its counterparts in the region, it can be concluded that Botswana has made a tremendous effort to lay an acceptable infrastructure considering that; (1) it is a landlocked nation with no natural access to sub-marine cables and international digital infrastructure, and (2) has dispersed population which creates high structural barriers (The World Bank Group, 2022). According to the data presented in Figure 9, Botswana's government AI readiness lags behind several leading countries in Africa. The comparison reveals that Botswana consistently receives lower scores than the top-performing economies in terms of government AI readiness. Notably, even Nigeria, which is considered on par with Botswana in terms of government AI readiness, fares better in the rankings.

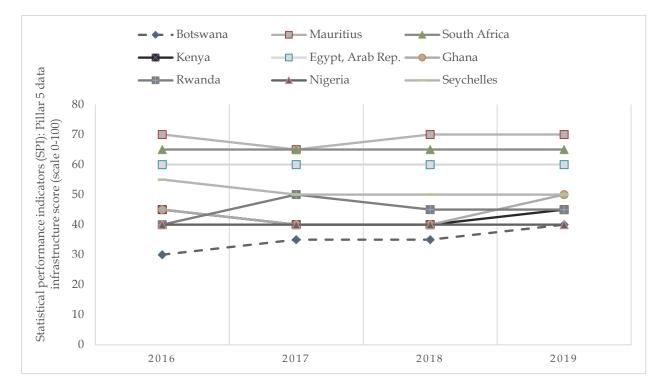


Figure 9: Data infrastructure score (scale 0-100) of selected countries in Africa, Based on Word Bank Indicators

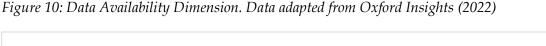
Botswana depends on neighbouring countries, such as South Africa for access to undersea cable capacity. Therefore, associated transit costs are passed on to consumers. This places constraints on network availability and service affordability, especially for higher-capacity data packages. Consequently, the digital divide continues to exist. To boost the telecommunication infrastructure, the government implemented a National Broadband Strategy to address these constraints; and established Botswana Fibre Networks (BoFiNet), which maintains a national backbone network connecting cities, major towns, and villages. To achieve this, BoFiNet recently contracted Ribbon Communications Inc. so that it can provide the company with a multi-terabit optical network that utilizes advanced technology (Light Reading, 2022). In addition, the Republic of Botswana recently signed a Memorandum of Agreement with E-Space. E-Space is a global space company focused on bridging Earth and space with the most sustainable low earth orbit (LEO) network (E-Space, 2022). Thus, Botswana believes that this is an opportunity to leverage NewSpace and AI; more specifically in agriculture. This shows the effort by the government to improve the telecommunications infrastructure to enable connectivity that will drive socioeconomic digital transformation.

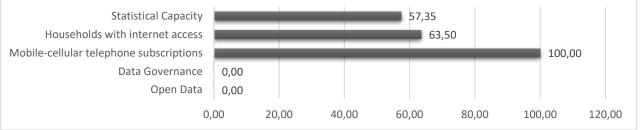
Results in Figure 8, also show that the government does not have cloud providers (no score attained), there is poor broadband quality (33.10), and low capacity to adopt emerging technologies (26.73). Similarly, in their digital economy diagnostic report; The World Bank Group (2022) attested that the quality of connectivity offered is generally only suitable for basic applications. Thus, negatively impacts productive uses of the internet and reduces usage chances of AI solutions. As averred by UNESCO (2022) and UNCTAD, 2021b a poor digital infrastructure limits the market share of new entrants such as AI and the technological expertise needed to maintain or deliver quality services.

Pertaining to the availability of cloud providers in Botswana, the findings in Figure 8 contradict what is on the ground as there is evidence of data centres available to support cloud services. For example; (1) Botswana Fibre Networks (BoFiNet)/BTCL, hosting Facebook, Netflix, Google Cash and YouTube, (2) Dimension Data -designed as a Tier 3 data centre, (3) Orange Mobile Network, (4) Mascom Mobile network and, (5) C-NEST (UNCTAD, 2021b). To be precise, Botswana Telecommunications Corporation Limited (BTC) offers a Tier II 'Sentlhaga Data Center' facility to house customers' ICT platforms and is the home to BTC's Cloud Connect Offerings. Similarly, BoFiNet is in the process of hosting a Tier III 'Digital Delta Data Centre' at the Science and Technology Park in Gaborone. The data centre is certified by the Uptime Institute. The organization is said to have invested over P100 million (7424822,00 US\$) to develop a facility that will host at least 400 racks in 1,000 sqm (10,800 sq ft) of white space (Moss, 2021). In addition, there is Document Bank Cloud and Botswana-Post Poso Cloud platform which aims to solve the needs ranging from SMEs to large enterprises. Last but not least, Botswana Digital & Innovation Hub (BDIH), also established a Tier III compliant data centre. BDIH has also been awarded a Tier IV Certification of Design Documents for their Government Integrated Data Center project (The World Bank Group, 2022). Despite these findings, sources such as Datacenters.com declare that "there are currently 0 providers and 0 data centres in Botswana. This includes 0 colocation facilities, 0 cloud nodes, 0 Internet exchanges (IX), and 0 disaster recovery and business continuity (DRBC) sites" (para 1). This shows a dearth of online trustworthy sources of information for Botswana. Thus, this gap leads to the country attaining low scores in the AI readiness index.

4.3.2. Data Availability

To establish the availability of data that could be used to train AI models, five indicators were assessed. According to the findings in Figure 10, Botswana is doing well in the areas of high mobile-cellular telephone subscriptions (100), a relatively high number of households with internet access (63.50), and statistical capacity (57.35). In support of this, from the researcher's experience, most universities and colleges provide free Wi-Fi on campus. Whilst others such as the Institute of Development Management (IDM) provide students with mobile sim cards with data bundles to enable them to access online classes and learning materials remotely.





In the same vein, no scores were attained on data governance and availability of open data. Due to this, the researcher was also not able to retrieve supporting data in some instances. For example; an effort to verify the availability of female graduates in STEM programs was not fruitful as no data

was recorded on the World Bank-Gender Data Portal. Nevertheless, all hope is not lost as several AI studies indicated that they used Botswana datasets in various areas. For instance; Hyperspectral images, Orapa diamond mine provided blasting datasets, and there is data available in the United Nations SDG data repository (Gaopale, et al., 2019; Li, et al., 2020; Mwitondi, et al., 2020; Seera & Lim, 2014).

4.3.3. Data Representativeness

To ascertain the extent of data representativeness in Botswana, two indicators were measured. The findings indicate that Botswana is not doing badly in ensuring inclusivity regarding internet access and use. For instance, the gender gap in internet access scored 78.0 (Rogerson et al., 2022), which is promising. However, on the Network Readiness Index 2022, it scored 47.77. With regards to the cheapest internet-enabled devices, Botswana attained 72% of monthly GDP per capita (Rogerson, et al., 2022). On another note, data representativeness should also be measured in terms of internet accessibility in urban and rural areas. This will help with providing a clear picture of the extent of the digital divide in Botswana. For instance, through the SmartBots initiative public spaces and clinics have been equipped with free Wi-Fi. But this seems to be eminent in major cities. Thus, leaving the rural areas without internet access.

5. Conclusion and Recommendations

AI is seen as an enabler in building digital economies; therefore, key to transformation agendas. Accordingly, this paper has attempted to provide a high-level mapping of AI readiness status in Botswana. At a broader level, the findings revealed that the 'Data and Infrastructure' pillar is faring slightly better than the technology and government pillars. Only two dimensions (data representativeness and, 'governance and ethics') across three pillars attained a score higher than 50%. More specifically, the following findings were established; (1) the government has limited capacity to support change; (2) the technology sector is not yet mature enough to support AI innovation; (3) there are inadequate skills to support AI development; (4) insufficient technological infrastructure to support AI; and (5) insufficient data to train AI models. Additionally, it has been difficult to establish AI use cases in Botswana. It is, therefore, safe to conclude that to a certain extent, Botswana is not yet AI-ready. However, the country is putting efforts to digitally transform and there are opportunities for improvement. On another note, the country is faring similarly or even better than regional peers but is lagging behind global peers in the upper middle-income group. Consequently, it is recommended that the government should start by developing an AI strategy to set the vision for AI adoption.

The country should also actively implement the recommendations suggested by international organizations such as UNESCO and the World Bank Group. Appendix 1 further provides a comprehensive summary of findings based on each dimension and recommendations are also presented. Most importantly, the government should implement open data repositories, to enable researchers to have access to reliable and authentic statistics and information required for informed decision-

making. Availing local data on international data repositories will also enable researchers to establish the correct AI readiness index scores. It is also worth noting that Botswana's population of approximately 2.5 million people poses certain challenges and constraints on the country's capacity to deploy AI technology. With a relatively smaller population size compared to some other African countries, the resources available for AI development and implementation are limited. As such, both the government and industries need to make strategic choices about the areas of AI to focus on and prioritize.

6. Study Limitations and Future Research Areas

The current study is based on secondary data only. Therefore, it is necessary to conduct further research on the AI readiness status of Botswana based on primary data such as questionnaires and conducting interviews with high-level officers. Secondly, this paper addresses AI readiness from a general perspective based on numerous indicators, hence making the discussion broad. It is therefore necessary for future research to look into discussing AI readiness based on a single pillar or specific indicator. That way it will enable focus and comprehensive analysis of a specific situation. Lastly, some scores on the index could not be easily expanded due to a lack of online data about Botswana. Hence, a need for more empirical research on this phenomenon and the need to publish associated related data sets. In addition, there need to conduct AI readiness and adoption research across industries/firms and professions. This will help identify the obstacles and opportunities from different spheres, thus providing the information needed to support policymakers and accelerate AI adoption in Botswana.

References

- Accenture. (2023). What is artificial intelligence? Retrieved from https://www.accenture.com/us-en/in-sights/artificial-intelligence-summary-index
- Adams, R. (2022). AI in Africa: Key concerns and policy considerations for the future of the continent. Retrieved from Africa Policy Research Private Institute: https://afripoli.org/ai-in-africa-key-concernsand-policy-considerations-for-the-future-of-the-continent
- Africa RISE. (n.d.). Online Hackathon: Women Entrepreneurs going digital in Botswana. Retrieved from https://www.eu-africa-rise.com/article/botswana-digital-business-package-for-women-entrepre-neurs-the-path-from-idea-to-a-prototype-and-beyond-phase-1-the-first-96-hours
- AI Ethics Lab. (2020). Toolbox: Dynamics of AI principles. Retrieved from https://aiethicslab.com/big-picture/
- Akinyemi, F. O., & Mashame, G. (2018). Analysis of land change in the dryland agricultural landscapes of eastern Botswana. Land Use Policy, 76, 798-811. doi:10.1016/j.landusepol.2018.03.010
- ALT Advisory. (2022). AI governance in Africa: An overview of regulation and policy work on Artificial Intelligence in Africa. Retrieved from https://ai.altadvisory.africa/wp-content/uploads/AI-Governancein-Africa-2022.pdf

- Balancing Act . (2022). Africa: Benin becomes the next country to draw up an artificial intelligence strategy but what can AI strategies do for Africa? Retrieved from https://www.balancingact-africa.com/news/telecoms-en/47600/benin-becomes-the-next-country-to-draw-up-an-artificial-intelligence-strategy-but-what-can-ai-strategies-do-for-africa
- Butgereit, L., & Martinus, L. (2018). On Safari with TensorFlow: Assisting tourism in rural Southern Africa using Machine Learning. 2018 International Conference on Advances in Big Data, Computing and Data Communication Systems (icABCD), (pp. 1-5). doi:10.1109/ICABCD.2018.8465441
- BW TechZone. (2022). Orange launches a commercial 5G network and a digital center in Botswana. Retrieved from https://www.bwtechzone.com/2022/11/orange-launches-commercial-5g-network.html
- BW TechZone. (2023). Botswana startups raised only \$100,000 in venture funding in 2022. Retrieved from https://www.bwtechzone.com/2023/01/botswana-startups-raised-only-100000-in.html
- Byakatonda, J., Parida, B. P., Kenabatho, P. K., & Moalafhi, D. B. (2018). Influence of climate variability and length of rainy season on crop yields in semiarid Botswana. Agricultural and Forest Meteorology, 248, 130-144. doi:10.1016/j.agrformet.2017.09.016
- CBInsights. (2022). The complete list of unicorn companies. Retrieved from https://www.cbinsights.com/research-unicorn-companies
- Collins, C., Dennehy, D., Conboy, K., & Mikalef, P. (2021). Artificial intelligence in information systems research: A systematic literature review and research agenda. International Journal of Information Management, 60. doi:10.1016/j.ijinfomgt.2021.102383
- Cuvellier, M., & Bayen, M. (2023). Africa: The Big Deal. Retrieved from https://thebigdeal.substack.com
- Earth of Drones. (2022). Drone regulations in Botswana. Retrieved from https://earthofdrones.com/latestdrone-regulations-in-botswana/
- Effoduh, J. O. (2020). 7 ways that African states are legitimizing artificial intelligence. Retrieved from Open-AIR: https://openair.africa/7-ways-that-african-states-are-legitimizing-artificial-intelligence/
- E-Space. (2022). Republic of Botswana, E-Space sign MoU to advance country's fourth industrial revolution. Retrieved from https://www.e-space.com/article/republic-of-botswana-e-space-sign-mou-to-advancecountrys-fourth-industrial-revolution
- Gaboalapswe, M. (2019). Explore and design an artificial intelligent and data analytic software model to address domestic water usage billing crisis in Botswana urban areas (Master Thesis). Gaborone: Botho University. Retrieved from https://repository.bothouniversity.ac.bw/buir/bitstream/handle/123456789/107/Msc_Computer_Systems-FinalProject_1817861.pdf?sequence=1&isAllowed=y
- Gaopale, K., Rodrigo, J. S., & Seitshiro, I. (2019). Airblast prediction in a blasting operation using Artificial Intelligence. BIUST Research and Innovation Symposium 2019 (RDAIS 2019) (pp. 82-87). Botswana International University of Science and Technology.
- Global Data Barometer. (2022). Public procurement. Retrieved from https://globaldatabarometer.org/module/procurement/
- GSM Association. (2022). 5G in Africa: Realising the potential. Retrieved from https://www.gsma.com/subsaharanafrica/wp-content/uploads/2022/10/5G-IN-AFRICA-REPORT.pdf

- Halaweh, M. (2018). Viewpoint: Artificial intelligence government (Gov. 3.0): The UAE leading model. Journal of Artificial Intelligence Research, 62, 269-272. doi:10.1613/jair.1.11210
- Hassani, H., Silva, E. S., Unger, S., TajMazinani, M., & Mac Feely, S. (2020). Artificial Intelligence (AI) or Intelligence Augmentation (IA): What Is the future? AI, 1(2), 143-155. doi:10.3390/ai1020008
- HolonIQ. (2020). 50 National Artificial Intelligence strategies shaping the future of humanity. Retrieved from https://www.holoniq.com/notes/50-national-ai-strategies-the-2020-ai-strategy-landscape
- International Telecommunication Union. (2021). Global Cybersecurity Index-2020. Retrieved from https://www.itu.int/dms_pub/itu-d/opb/str/D-STR-GCI.01-2021-PDF-E.pdf
- Jobin, A., Ienca, M., & Vayena, E. (2019). The global landscape of AI ethics guidelines. Nature Machine Intelligence, 1, 389–399. doi:10.1038/s42256-019-0088-2
- Kaufmann, D., & Kraay, A. (2021). Worldwide Governance Indicators (WGI). Retrieved from https://info.worldbank.org/governance/wgi/
- Keakopa, S. (2022). Procuring and implementing management systems for electronic records. Mousaion: South African Journal of Information Studies, 39(4). doi:10.25159/2663-659X/10150
- Kelebeng, K., & Hlomani, H. (2017a). Capital markets prediction: Multi-faceted sentiment analysis using supervised machine learning. International Journal of Database Theory and Application, 10(6), 87-102. doi:10.14257/ijdta.2017.10.6.07
- Kelebeng, K., & Hlomani, H. (2017b). Testing the predictability of the Botswana stock exchange: evidence from supervised machine learning. Research and Innovation Symposium 2017, (pp. 42-47).
- Li, Y., Wang, J., Gao, T., Sun, Q., Zhang, L., & Tang, M. (2020). Adoption of machine learning in intelligent terrain classification of hyperspectral remote sensing Images. Computational Intelligence and Neuroscience. doi:10.1155/2020/8886932
- Light Reading. (2022). BoFiNet builds national DWDM backbone network with Ribbon's advanced solutions. Retrieved from https://www.lightreading.com/broadband/bofinet-builds-national-dwdm-backbone-network-with-ribbons-advanced-solutions/d/d-id/779284
- Mañana-Rodríguez, J. (2014). A critical review of SCImago Journal & Country Rank. Research Evaluation, 24(4), 343–354. doi:10.1093/reseval/rvu008
- Masizana-Katongo, A., Leburu-Dingalo, T., & Mpoeleng, D. (2010). Building an expert system for HIV and Aids information. In S.-I. Ao, & L. Gelman (Eds.), Electronic Engineering and Computing Technology. Lecture Notes in Electrical Engineering (Vol. 60, pp. 323–333). doi:10.1007/978-90-481-8776-8_28
- Mathaha, T., Mafu, M., Mabikwa, O. V., Ndenda, J., Hillhouse, G., & Mellado, B. (2022). Leveraging artificial intelligence to optimize COVID-19 robust spread and vaccination roll-out strategies in Southern Africa. Frontiers in Artificial Intelligence. doi:10.3389/frai.2022.1013010
- Mittal, P. (2020). Impact of digital capabilities and technology skills on effectiveness of government in public services. 2020 International Conference on Data Analytics for Business and Industry: Way Towards a Sustainable Economy (ICDABI). doi:10.1109/ICDABI51230.2020.9325647

- Moss, S. (2021). Botswana Fibre Networks plans data center in Gaborone. Retrieved from Data Center Dynamics: https://www.datacenterdynamics.com/en/news/botswana-fibre-networks-plans-data-centergaborone/
- Mosweunyane, G., Motlogelwa, N. P., & Malema, G. (2018). A Survey of undergraduate project topics in computer science at the University of Botswana. 2018 International Conference on Intelligent and Innovative Computing Applications (ICONIC), (pp. 1-5). doi:10.1109/ICONIC.2018.8601086
- Mubangizi, J. C. (2022). A human rights-based approach to the use and regulation Of artificial intelligence: An African perspective. Journal of Southwest Jiaotong University, 57(4), 551-561. doi:10.35741/issn.0258-2724.57.4.24
- Mudongo, O. (2020). Botswana's quest for Fourth Industrial Revolution, a delusion of grandeur? Retrieved from Research ICT Africa: https://researchictafrica.net/2020/01/21/botswanas-quest-for-fourth-in-dustrial-revolution-4ir-a-delusion-of-grandeur/
- Mudongo, O. (2021a). Work in progress in computer vision and AI surveillance in Africa. Retrieved from Research ICT Africa: https://www.africaportal.org/publications/work-progress-computer-vision-andai-surveillance-africa/
- Mudongo, O. (2021b). LONDA: Botswana digital rights and inclusion 2020 report. Lagos: Paradigm Initiative. Retrieved from https://paradigmhq.org/wp-content/uploads/2021/05/lr-Botswana-Digital-Rights-Inclusion-2020-Report.pdf
- Mutsagondo, S. (2017). Electronic records management in public departments in the Midlands province of Zimbabwe.MA Thesis. University of South Africa.
- Mwitondi, K. S., Munyakazi, I., & Gatsheni, B. N. (2020). A robust machine learning approach to SDG data segmentation. Journal of Big Data, 7(97). doi:10.1186/s40537-020-00373-y
- Nagayo, A. M., Vikraman, B. P., Saidi, M. S., Hosni, A. S., Kharusi, A. K., & Jamisola, R. S. (2019). Autonomous trash collector robot with wireless charging system in a campus environment. BIUST Research and Innovation Symposium held on 4 - 7 June 2019, in Palapye, Botswana (pp. 147-153). Botswana International University of Science and Technology. Retrieved from http://repository.biust.ac.bw/bitstream/handle/123456789/190/147_Analene%20Nagayo_Autonomous%20Trash%20Collector%20Robot..pdf?sequence=1&isAllowed=y
- Najdawi, A. (2020). Assessing AI readiness across organizations: The case of UAE. 2020 11th International Conference on Computing, Communication and Networking Technologies (ICCCNT) (pp. 1-5). IEEE Xplore. doi:10.1109/ICCCNT49239.2020.9225386
- Nyoni, S. P., & Nyoni, T. (2021a). Botswana's ART program success story: Evidence from the Artificial Neural Networks. International Research Journal of Innovations in Engineering and Technology, 5(5), 237-241. doi:10.47001/IRJIET/2021.503039
- Nyoni, S. P., & Nyoni, T. (2021b). Predicting infant mortality rate in Botswana using artificial neural networks. International Research Journal of Innovations in Engineering and Technology, 5(3), 437-440. doi:10.47001/IRJIET/2021.503075
- OECD.AI. (2021). National AI policies & strategies. Retrieved from Organisation for Economic Co-operation and Development (OECD): https://oecd.ai/en/dashboards/overview

- Okot, T., Guilcrits, M. C., & Navarro, E. M. (2021). Industry 4.0: Costa Rica's state-of-the-art in relation to technology and value addition. Harvard Deusto Business Research, X(1), 210-223. doi:10.48132/hdbr.344
- Oladele, A. S. (2013). Improved Intelligent Pavement Performance (IIPP) modeling for Botswana district gravel road networks. 2013 Airfield & Highway Pavement Conference, (pp. 1358-1369). doi:10.1061/9780784413005.115
- Raesima, O. (2021). Botswana case study: Knowledge and experience sharing exchange session on eGP current status, opportunities and challenges. Retrieved from https://appn-racop.org/wp-content/uploads/2021/06/Botswana-APPN-Presentation-27-05-2021-.pdf
- Ribeiro, J. (2020). How A.I. and Digital Transformation will change your business forever. Retrieved from The AI Enthusiast: https://medium.com/tech-cult-heartbeat/how-ai-and-digital-transformation-will-change-your-business-forever-c7563c15c1b3
- Rogerson, A., Hankins, E., Nettel, P. F., & Rahim, S. (2022). Government AI Readiness Index 2022. (K. Trim, & S. Rahim, Eds.) Retrieved from https://www.oxfordinsights.com/government-ai-readiness-index-2022
- Sedola, S., Pescino, A. J., & Greene, T. (2021). Artificial Intelligence for Africa: Blueprint. Retrieved from Smart Africa: https://smart.africa/board/login/uploads/70029-eng_ai-for-africa-blueprint.pdf
- Seera, M., & Lim, C. P. (2014). Transfer learning using the online Fuzzy Min–Max neural network. Neural Computing and Applications, 25, 469–480. doi:10.1007/s00521-013-1517-5
- Sibal, P., Neupane, B., & Orlic, D. (2021). Artificial intelligence needs assessment survey in Africa. Paris: United Nations Educational, Scientific and Cultural Organization. Retrieved from https://idl-bncidrc.dspacedirect.org/bitstream/handle/10625/60038/ARTIFICIAL%20INTELLI-GENCE%20NEEDS%20ASSESSMENT.pdf?sequence=2
- Sousa, W. G., Melo, E. R., Bermejo, P. H., Farias, R. A., & Gomes, A. O. (2019). How and where is artificial intelligence in the public sector going? A literature review and research agenda. Government Information Quarterly, 36. doi:10.1016/j.giq.2019.07.004
- Statistics Botswana. (2022). 2022 Population and housing census preliminary results V2. Retrieved June 15, 2022, from https://www.statsbots.org.bw/sites/default/files/census_documents/2022%20Popula-tion%20and%20Housing%20Census%20Preliminary%20Results.pdf
- Susar, D., & Aquaro, V. (2019). Artificial intelligence: Opportunities and challenges for the public sector. ICE-GOV '19: Proceedings of the 12th International Conference on Theory and Practice of Electronic Governance, (pp. 418–426). doi:10.1145/3326365.3326420
- Taye, M., Kanda, W., Krook, J., & Lindahl, M. (2014). E-waste in Gaborone, Botswana: Assessing the generation, handling practices, and strategies for improvement. Journal of Solid Waste Technology and Management, 40(4), 349-356. doi:10.5276/JSWTM.2014.335
- The Future Society. (2022). National AI strategies for inclusive & sustainable development. Advisory Services, Policy Research, The AI Initiative. Retrieved from https://thefuturesociety.org/2022/04/30/policies-ai-sustainable-development/

- The UN-Department of Economic and Social Affairs. (2022). E-government survey 2022: The future of digital government. Retrieved from https://desapublications.un.org/sites/default/files/publications/2022-11/Web%20version%20E-Government%202022%20November%2010.pdf
- The World Bank Group. (2022). Digital Economy Diagnostics-Botswana. Washington, DC: World Bank Publications. Retrieved from https://thedocs.worldbank.org/en/doc/61714f214ed04bcd6e9623ad0e215897-0400012021/related/P1728130fa985906a09c220cb6fb4264212-1.pdf
- Uleanya, C. (2022). Scholarly discourse of the fourth industrial revolution (4IR) and education in Botswana: a scoping review. Education and Information Technologies. doi:10.1007/s10639-022-11298-9
- UNCTAD. (2021a). Launch of the ICT Policy Review and National E-commerce Strategy for Botswana. Retrieved June 13, 2022, from United Nations Conference on Trade and Development: https://unctad.org/meeting/launch-ict-policy-review-and-national-e-commerce-strategy-botswana#:~:text=The%20national%20e%2Dcommerce%20strategy,recovery%20from%20the%20pandemic%20crisis
- UNCTAD. (2021b). National ICT policy review and e-commerce strategy for Botswana. Geneva: United Nations. doi:10.18356/9789210058636
- UNESCO. (2022). Landscape study of AI policies and use in Southern African: executive summary. Retrieved from UNESDOC Digital Library: https://unesdoc.unesco.org/ark:/48223/pf0000382651?posIn-Set=3&queryId=cd7884ba-aad9-485d-83f8-7cec9dff2749
- World Economic Forum. (2019). The Global Competitiveness Report-2019. (K. Schwab, Ed.) Retrieved from https://www3.weforum.org/docs/WEF_TheGlobalCompetitivenessReport2019.pdf
- World Intellectual Property Organization. (2022). Global Innovation Index : What is the future of innovationdriven growth. Retrieved from https://www.globalinnovationindex.org/gii-2022-report
- Yelizarova, A. (2021). Global AI Policy: How countries and organizations around the world are approaching the benefits and risks of AI. Retrieved from Future of Life Institute: https://futureoflife.org/re-source/ai-policy/
- Zhang, W., Zuo, N., He, W., Li, S., & Yu, L. (2021). Factors influencing the use of artificial intelligence in government: Evidence from China. Technology in Society, 66. doi:10.1016/j.techsoc.2021.101675

About the Author

Liah Shonhe

Liah Shonhe is a records and information manager. Currently she is a PhD candidate at Dalian University of Technology. She holds a Master's Degree in Archives and Records Management and a Bachelor's Degree in Library and Information Studies from the University of Botswana. Her research interests are; AI technology adoption, knowledge/information management, ICTs & education, digital libraries, staff motivation, organizational culture, open data sharing, and change management. Her scholarly work has been presented in professional conferences and published in peer-reviewed journals. Pertaining to work experience, Liah has worked as a teaching assistant at the University of Botswana for four academic years in the Department of

Library and Information Studies and for one academic year at the Communication and Study Skills Unit. She has been an external consultant (Lecturer) at the Institute of Development Management from 2019 to 2022. Liah has been the president of the Records and Information Association in Botswana from 2018-2022 and also participates in charity work via the Botswana Inner Wheel Club. Liah is also an activist dedicated to combating child marriage and advocating for the education of girls especially within the Zezuru tribe. She passionately works towards raising awareness about the harmful impacts of child marriage on young girls and the importance of empowering them through education.

Mavis Kolobe

Mavis Kolobe is an economist and avid researcher. She is currently a University of Botswana economics lecturer. She received her PhD from the University of International Business and Economics (UIBE) in Beijing, China. She has experience in multiple fields, including research, teaching, and consulting. Her research mainly focuses on globalisation, ICT, social capital, and socioeconomic issues like unemployment, inequality, and poverty. Her scholarly work has been published in peer-reviewed journals. As a consultant, she did research for the Botswana government and UNFPA-Botswana. She was a member of a group that received study funding from the Partnership for Economic Policy (PEP) in 2018-2020 to localise the SDGs for Botswana and investigate the factors that affect youth unemployment and the transition to the Botswana labour market. Mavis is also involved in volunteer work and has held positions of leadership in several of the organisations with which she is affiliated. She is presently the Vice President for Southern Africa for the Organisation of African Academic Doctors (OAAD).

Dimensions	Strength	Weakness	Recommendations
Government I	Pillar (Overall result (33	3%): Governance is weak)	
Vision Q1: Does the government have a vision for implementing AI? A: No there is none.	Strategies such as the 'SmartBots', acknowledges the 4IR and shows aspi- rations to digitally transform the na- tions through dis- ruptive technologies such as blockchain,	No AI strategy estab- lished; thus, the govern- ment has no vision or roadmap set for AI tech- nology adoption.	ST: Botswana should benchmark from other Af- rican countries such as South Africa and inte- grate an AI vision within the SmartBots strategy.
Governance & Ethics Q2: Are there the right regula- tions and ethical frameworks in place to imple- ment AI in a way that builds trust and legiti- macy? A: To a cer- tain extent.	IoT, and AI. Foundational ICT-related laws are present. E.g., Data Protection Act and Cybercrime and Computer-Related Crimes Act. -Satisfactory exhi- bition of accountabil- ity and transparency demonstrated through laws such as; the Electronic Records Act and the Electronic Commu- nications and Trans- actions Act.	-There are no AI-spe- cific regulations and ethi- cal principles in place. For instance; CCTVs have been implemented in pub- lic spaces but there is no clear law to safeguard citi- zens against the use of such high-risk AI such as facial recognition. -Implementation of some existing laws is si- loed and not able to keep up pace with advances in technology. - Lack of security and safety on the Internet. -Therefore, digital busi- ness models are unable to adapt and strive in a weak	LT: The government needs to review and strengthen existing regu- lations to cater to AI tech- nology. Lest human rights continue to be violated in the digital environment. LT: Establish a regula- tory implementation task- force to oversee and mon- itor the coordinated im- plementation of the regu- latory framework across the public sector. ST: Adopt and imple- ment AI ethical principles recommended by UNESCO.
Digital Ca- pacity (DC) Q3: What is the existing dig- ital capacity within the gov- ernment? A: DC is very weak	Moderately doing well on the provision of foundational IT in- frastructure	regulatory environment. -Inadequate promotion of investment in emerging technologies. -Weak or poor online services leading to low e- participation. - Efforts to actively en- gage citizens in collabora- tive governance are lim- ited.	ST: improvements needed on the govern- ment website: (1) Estab- lish an active information and knowledge manage- ment team to monitor, en- rich and update content. The team should also en- sure accurate indexing of annual reports uploaded; (2) Implement a chatbot for e-consultation; (3) Ac- tivate and improve the search function by apply-

Appendix 1: Summary of Findings and Recommendations

			ing AI algorithms for in- formation classification and retrieval; (5) Train and monitor all public re- lations officers in all MDAs to ensure they at- tend to email queries made through the contact function on the website. Ignoring citizens' quest for information is akin to infringement of their rights.
Adaptability Q4: Can the government change and in- novate effec- tively? A: No, the government has limited capacity to support change.	Moderately doing well on government effectiveness due to transparency and ac- countability measures in place. However, without AI strategy, effec- tiveness will remain low.	-Government respon- siveness to change is un- satisfactory and disheart- ening. -Scarcity of procure- ment data hence, posing challenges to effective de- ployment of AI technol- ogy.	LT: The Public Pro- curement and Asset Dis- posal Board (PPADB) should develop an open data repository for cap- turing and disseminating procurement data. This has the potential to influ- ence decision-making and accelerate research and development.
Technological		(26%): technological capacity	v is insufficient)
Maturity Q5: Does the country have a technology sec- tor capable of supplying gov- ernments with AI technolo- gies? A: technol- ogy maturity is very weak	-There is at least one AI startup firm. And two IT firms that are now devel- oping AI-based ap- plications.	-Unavailability of AI unicorns and non-AI uni- corns, hence leading to low investment capability in AI technology. -There is insufficient computer software spend- ing. -The value of trade in ICT goods and services is very low.	LT: With AI strategy implementation, an ade- quate budget can be chan- nelled to AI technology adoption. LT: Botswana Digital & Innovation Hub (BDIH) should re-strategize to support start-ups by building AI labs to train young people. This will help to raise awareness, improve digital skills, and accelerate AI adoption.
Human Cap- ital Q6: Are there the right skills in the popula- tion to support the technology	-Botswana put- ting effort into clos- ing the gender gap in STEM graduates.	The quality of engineer- ing and technology in higher education is poor. - There are few gradu- ates in STEM or computer science. - There is less participa-	ST: The government should develop support- ive structures to attract software developers and cybersecurity expert citi- zens who currently own AI firms outside Bot-

r			
skills to support		- Weak human capital	LT: There is an urgent
AI technology.		due to a lack of digital	need to overhaul the edu-
		skills.	cation curriculum to raise
		- The total number of	a tech-savvy generation.
		STEM graduates is very	
		low.	
Innovation	- Availability of	-Unavailability of ven-	LT: The Ministry of
Capacity	business administra-	ture capital.	Communications,
Q7: Does the	tive requirements.	-Low AI research out-	Knowledge, and Technol-
technology sec-		put.	ogy (MCKT) should be in-
tor have the		-Lack of research and	ternational about leading
right conditions		development (R&D) fund-	Botswana to a
to support inno-		ing.	knowledge-based econ-
vation?		- Low company invest-	omy through the utiliza-
		ment in emerging technol-	tion of AI. This will in-
A: The gov-		ogy.	clude setting aside a spe-
ernment does		-There are few AI solu-	cific budget to raise funds
not have suffi-		tions implemented in the	for R&D.
cient conditions		public sector.	ST: Local researchers
to support AI			need to collaborate with
innovation.			international organiza-
			tions/researchers for
			cross-pollination of ideas
			and improve AI research
			1
			output locally.
	astructure (Overall resu	ılt (55%): moderately doing	output locally.
Data and Infra Infrastruc-	-5G infrastructure	alt (55%): moderately doing -Insufficient cloud pro-	output locally.
Infrastruc- ture	-5G infrastructure available.	-Insufficient cloud pro- viders	output locally. well) LT: Both the private and the public sectors
Infrastruc- ture Q8: Does the	-5G infrastructure available. -Moderately suffi-	-Insufficient cloud pro-	output locally. well) LT: Both the private and the public sectors need to collaborate and
Infrastruc- ture Q8: Does the country have a	-5G infrastructure available. -Moderately suffi- cient Telecommuni-	-Insufficient cloud pro- viders -Poor broadband qual- ity	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will
Infrastruc- ture Q8: Does the country have a good technolog-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop-
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo-	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies.	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con-	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies. The quality of connec-	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop-
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo-	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies. The quality of connec- tivity offered is only suita-	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies?	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con-	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies. The quality of connec- tivity offered is only suita- ble for basic applications,	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con-	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies. The quality of connec- tivity offered is only suita-	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints.	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies. The quality of connec- tivity offered is only suita- ble for basic applications, thus limiting AI usage.	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles.
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel-	-Insufficient cloud pro- viders -Poor broadband qual- ity - Low capacity to adopt emerging technologies. The quality of connec- tivity offered is only suita- ble for basic applications, thus limiting AI usage. -Lack of data govern-	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu-
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub-	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a secu- 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions.	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital busi- 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house-	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availabil- 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository.
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that could be used to	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house- holds with internet	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availability of open data. Hence, 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository. LT: Botswana re-
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that could be used to train AI mod-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house-	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availability of open data. Hence, lack of data to train AI 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository. LT: Botswana re- searchers should publish
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that could be used to	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house- holds with internet	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availability of open data. Hence, 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository. LT: Botswana re- searchers should publish papers together with re-
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that could be used to train AI mod- els?	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house- holds with internet	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availability of open data. Hence, lack of data to train AI 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository. LT: Botswana re- searchers should publish papers together with re- lated supplementary
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that could be used to train AI mod- els? A: To a cer-	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house- holds with internet	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availability of open data. Hence, lack of data to train AI 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository. LT: Botswana re- searchers should publish papers together with re- lated supplementary data. This will enhance
Infrastruc- ture Q8: Does the country have a good technolog- ical infrastruc- ture to support AI technolo- gies? A: To a cer- tain extent Data Availa- bility Q9: Is there good availabil- ity of data that could be used to train AI mod- els?	-5G infrastructure available. -Moderately suffi- cient Telecommuni- cation Infrastructure considering geo- graphical con- straints. - High mobile-cel- lular telephone sub- scriptions. - Relatively high number of house- holds with internet	 -Insufficient cloud providers -Poor broadband quality - Low capacity to adopt emerging technologies. The quality of connectivity offered is only suitable for basic applications, thus limiting AI usage. -Lack of data governance. Thus, posing a security risk for digital businesses. -Insufficient availability of open data. Hence, lack of data to train AI 	output locally. well) LT: Both the private and the public sectors need to collaborate and share resources. This will help accelerate AI adop- tion and eliminate some implementation hurdles. LT: Academic institu- tions and the government need to collaborate in the establishment of an open data repository. LT: Botswana re- searchers should publish papers together with re- lated supplementary

Data Repre-	-The government	LT: NGOs should
sentativeness	is doing well in clos-	lobby for more invest-
Q10: Is the	ing the gender gap in	ments by multinational
data available	internet access.	companies such as IBM
likely to be rep-	-Availability of	Research, Google, Mi-
resentative of	cheapest internet-en-	crosoft, and Amazon, to
the population	abled devices.	support public libraries in
as a whole?		rural areas that can be
A: Yes, but		used as data repositories
there is room for		and provide free access to
improvement.		the community.

*LT: Long term ST: Short term